

2016 INVESTMENT MANAGEMENT CONFERENCE

Impact of 2016 U.S. Election on Financial Services; Animal Spirits Uncaged?

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U.S. POLITICAL AND POLICY LANDSCAPE



MAKE AMERICA GREAT AGAIN



115TH CONGRESS: HOUSE FINANCIAL SERVICES COMMITTEE



Jeb Hensarling (R-TX) Chairman



Maxine Waters (D-CA)
Ranking Member

115TH CONGRESS: SENATE BANKING COMMITTEE



Mike Crapo (R-ID) Chairman



Sherrod Brown (D-OH) Ranking Member

EXECUTIVE BRANCH OFFICIALS 2016

SEC Chair Mary Jo White



CFPB Director Richard Cordray





Treasury Secretary Jack Lew



FRB Chair Janet Yellen



CFTC Chairman Tim Massad

EXECUTIVE BRANCH OFFICIALS 2017











FINANCIAL SERVICES IN THE POST DODD-FRANK ERA



CONTEXT OF U.S. REGULATORY REFORM

A New World Order

Comes to

Financial Services

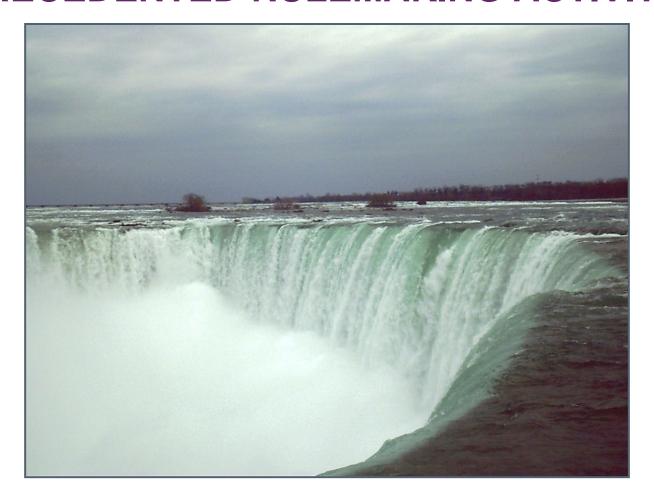
FOX News

Historic Wall Street Reform Bill Signed Washington Times



- Unprecedented government intervention
- Apprehension about "systemic" risk
- Concern about regulatory gaps and redundancies

UNPRECEDENTED RULEMAKING ACTIVITY



THE NEW WORLD ORDER

- Looking at financial services through a new global lens
- Regulators collaborating in some instances and conflicting in others



- Understanding regulatory reform is key
- Institutions must consider whether to influence the direction of reform



REFORMING THE DODD-FRANK ACT



KEY AREAS REFORMED BY DODD-FRANK

- Systemic risk
- Bank regulatory structure
- Consumer financial protection
- Private funds
- OTC derivatives
- Investor protection
- Municipal securities
- Risk retention
- Credit rating agencies
- Executive compensation and corporate governance
- Federal insurance regulation

FINANCIAL CHOICE ACT

- Provide for election to be a strongly capitalized, well managed financial institution.
- End "Too Big to Fail" and Bank Bailouts.
 - Repeal FSOC's SIFI designation authority
- Reform CFPB
- Accountability from regulators
- Small business growth
- Regulatory relief for Main Street

CFPB REFORM

- PHH Corp. v. CFPB
- Director is now removable for-cause
- Growing bipartisan support for five-member bipartisan commission
- Continued Republican efforts to subject to appropriations
- Implications from Wells Fargo scandal
- Reforms contained in Financial CHOICE Act

FSOC AND SIFI DESIGNATIONS









- District Court opinion rescinded Metlife's SIFI designation based on insufficient cost-benefit analysis
- GE Capital SIFI designation rescinded
- AIG, Prudential are left
- Congressional efforts to repeal or reform

DOL FIDUCIARY RULE PUSH BACK

- Push for harmonization between investment adviser and broker-dealer standards.
- Chamber of Commerce litigation
- Financial Choice Act provision to repeal and force SEC study on impact on retail investors

HOUSING FINANCE REFORM

- 115th Congress
 - Comprehensive Housing Reform...
 - CRT legislation
- 114th Congress
 - FY 2016 Appropriations bill prohibited sale of Senior Preferred Shared until 2018
- 113th Congress
 - First steps in government-sponsored enterprise reform process:
 - Senate: Corker-Warner, Johnson-Crapo
 - Replace GSEs with FDIC-modeled government guarantee
 - More robust role for private capital in assuming mortgage credit risk
 - House: PATH Act
 - Eliminates GSEs and government guarantee in mortgage market



MAJOR FINANCIAL SERVICES ISSUES



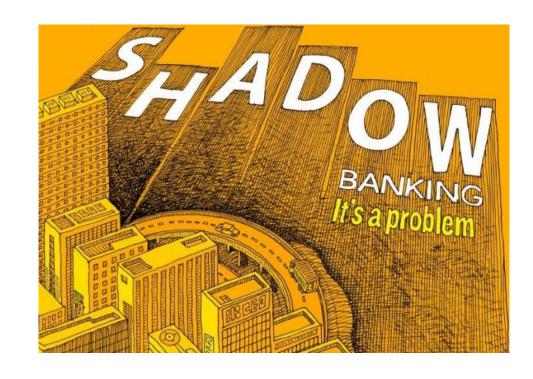
A LITTLE THING CALLED BREXIT

- R (Miller) v.
 Secretary of State for Exiting the European Union
- Article 50 expected to be triggered in March 2017
- Hard Brexit?



STATE-MANAGED CAPITALISM

- Global paradigm shift between capitalism and corporatism
- Search for systemic risk
- "Shadow banking" assault
- FSB, FSOC, Basel



SUSTAINABILITY

- ESG agenda
- Institutional investors have begun to mobilize
- Potential for increased disclosures
- International dimension



BANK REGULATION V. CAPITAL MARKETS







- SEC Liquidity Management Rule
- SEC Investment Company Derivatives Rule
- Money market mutual fund reform



INTERNATIONAL FINANCIAL SERVICES OUTLOOK



UK BREXIT LEADERSHIP



Theresa May, Prime Minister



David Davis, Sec. of State for Exiting the EU



Liam Fox, Sec. of State for International Trade



Oliver Robbins, Per. Sec. for Exiting the EU

EU BREXIT LEADERS



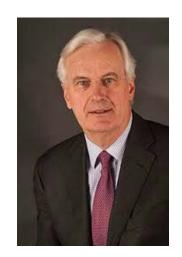
European Commission President Jean-Claude Juncker



Guy Verhofstadt, European Parliament Brexit Negotiator



Didier Seeuws,
Official Negotiator
for European
Council



Michael Barnier, Chief EU Negotiator

NEW LEADERSHIP IN THE EU



European Commission Vice-President for the Euro, social dialogue, and Financial Services Valdis Dombrovskis (Conservative)



European Commission President Jean-Claude Juncker (Conservative)



European Parliament Economic and Monetary Affairs Committee Chair Roberto Gualtieri (S&D)

FINANCIAL STABILITY BOARD

- Composed of global central bankers, treasury officials (including the Federal Reserve Board and Treasury), and international regulators (IOSCO, IAIS, BCBS, etc.)
- Key areas of focus
 - Systemic risk (G-SIFIs, G-SIBs, G-SIIs, FMIs)
 - Shadow banking (Repo markets, securitizaiton)
 - Recovery and resolution plans
 - Financial benchmarks
- Finalized consultation papers incorporated into domestic law



Mark Carney, Chair, Financial Stability Board, and Governor of the Bank of England

A TORRENT OF LEGISLATIVE AND REGULATORY ACTIVITY SINCE THE CRISIS

- In Europe alone:
 - Markets in Infrastructure Directive / Regulation ("MiFID / MiFIR")
 - European Market Infrastructure Regulation ("EMIR")
 - Capital Requirements Directive / Regulation ("CRD IV / CRR")
 - Alternative Investment Fund Managers Directive ("AIFMD")
 - Packaged Retail Investment and Insurance Products ("PRIIPs")
 - Undertakings for Collective Investments in Transferable Securities ("UCITS")
 - Directives on benchmarking, money market reform, "shadow banking"
- "Rulemaking" continues at FSB, IOSCO, and BCBS

2016 – 2017 EU REGULATORY AGENDA

- Consumer protection (including PRIIPs)
- Anti-money laundering
- Securitization, prospectus, retail financial services, insolvency law, EU personal pensions framework... (all CMU initiatives)
- CMU mid-term review
- CCP recovery and resolution
- European Deposit Insurance Scheme (third pillar of Banking Union)
- Corporate tax package (incl. CCCTB)
- Action plan on VAT
- Review of key prudential and markets legislation (CRDIV, EMIR etc)
- Etc.

CAPITAL MARKETS UNION

- Plan by European Commission to:
 - Enlarge and deepen capital markets in Europe
 - Diversify financing sources for the economy...away from bank lending

Focus areas:

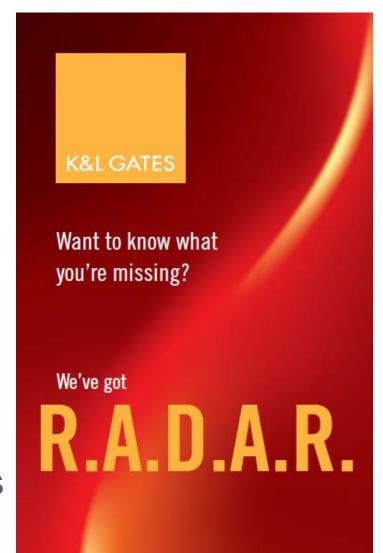
- Developing further market-based finance in Europe
- Financing for innovation, start-ups and non-listed companies
- Lowering barriers to entry to capital markets
- Investing in long-term infrastructure
- Fostering retail and institutional investment
- Leveraging bank capacity
- Facilitating cross-border investing



NEXT STEPS: GLOBAL GOVERNMENT ENGAGEMENT



- Captures US and EU financial services regulation
- Weekly updates on notices, comment periods, and agency meetings
- Subscriber access to dedicated website
- Comprehensive resource on regulatory developments



GOVERNMENT RELATIONS STRATEGY



- No geographic barriers exist for financial services
- Regulators compare foreign regulatory schemes and dialogue on domestic and international financial services regulatory policy
- A coordinated effort is necessary to achieve policy success for multinationals
- Best strategy is worldwide proactive engagement



QUESTIONS?



K&L GATES