

2017 INVESTMENT MANAGEMENT CONFERENCE NEW YORK

Big Data: Risks and Rewards for Investment Management

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OVERVIEW OF PRESENTATION

- What is "Big Data?"
 - How are funds using it to enhance analytics and trading?
- Legal and Compliance Issues in Sourcing Quality Data
- Vendor Due Diligence
- Liability and Contracting
- Insider Trading
- Privacy and Cybersecurity Compliance



'Big Data' Basics

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WHAT IS BIG DATA?

Federal Trade Commission (Jan 2016): "nearly ubiquitous collection of ... data from a variety of sources, the plummeting cost of data storage, and powerful new capabilities to analyze data to draw connections and make inferences and predictions."

- Volume quantity of data that can be gathered and analyzed
- Velocity speed at which data can be gathered and analyzed
- Variety combinations of very different, once unlinked data to infer and predict
- Veracity accuracy of data and analysis

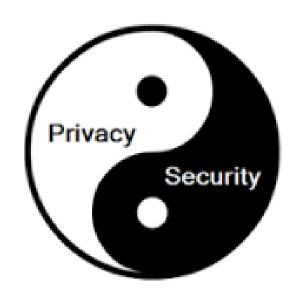
- Data type
- Data source
- Data privacy and data security risks

- Data Type Personal Data
 - Data Breach Notification Laws
 - GALBA: Nonpublic Personal Information
 - FTC: "not yet linked to a particular consumer, computer, or device but that may reasonably become so"
 - EU: Personal data is data "relating to an identified or identifiable natural person; an identifiable natural person is one who can be identified, directly or indirectly, in particular by reference to an identifier such as a name, an identification number, location data, an online identifier or to one or more factors specific to the physical, physiological, genetic, mental, economic, cultural or social identity of that natural person"

- Data Type (cont.)
 - Anonymous vs. Anonymized vs. DE identified Data
 - All terms of art
 - "Pseudonym zed Data" (EU term)
 - Neither anonymous nor directly identifying
 - Separation of data from direct identifiers so that linkage to an individual is not possible without additional information that is separately held
 - Reduce the risks associated with data processing while also maintaining the data's utility

Information privacy is about Individual Rights

Notice
Choice
Accountability
Purpose/Use Limitations
Access (correct, amend, delete)
Recourse & Liability



Information security is about Protecting Information and Information Systems

Authentication
Access & Use Controls
Encryption
Storage
Disposal
Incident response

"PERSONAL" VS. "CONFIDENTIAL"

- Confidential information may include personal information.
- Confidentiality obligations are not sufficient to address privacy and security obligations.

YES: security without privacy or confidentiality

NO: privacy or confidentiality without security

DATA QUALITY & ACCURACY



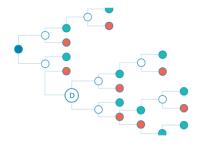
- Are unstructured and structured data matched and compared against each other?
- Is it the most relevant type of data?

DATA SECURITY



- What information is sent or received?
- How is it protected against potential cyber threats?

DATA AUTHENTICITY



- Is the data vendor "legitimate"?
- Does the vendor have good data hygiene?
 - Can the vendor demonstrate that the data was lawfully sourced?



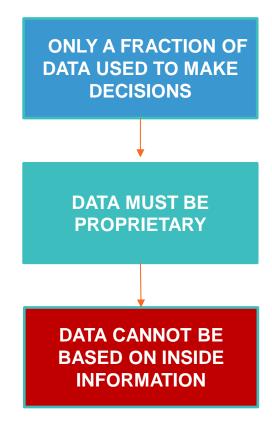
How and Why of Big Data

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HOW CAN HEDGE FUNDS AND OTHER INVESTMENT FIRMS USE BIG DATA?

- Quantitative strategies
- Fundamental analysis
- Trading
- High level trends analysis and investment decisions making, more depersonalized
- Consumer data, more personalized data (e.g., credit information) privacy and data protection risk
- Machine learning
- Predictive analytics

LEVERAGE BIG DATA – BETTER DECISION-MAKING



BENEFITS TO IMPROVED DATA AGILITY & MANAGEMENT



Focus on Opportunities from Dynamic Modeling

 The key to a competitive edge is not in the proprietary nature of the data but the dynamic modeling (e.g., track changes and set triggers)



Enhance Data Agility and Discovery

 Improving data agility and speed generates improved discovery - new signals and insights



Strengthen Coordination and Data Management

 A 360-view of data usage leads to better coordination between data management functions and enhanced insight sharing across the business



Sourcing Big Data

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BUILD IT IN HOUSE OR BUY IT FROM VENDORS?

Dealing with Third Parties

- License vs. Acquisition when does use vs. ownership matter?
 - Derivative works?
- Risk Allocation
 - Privacy
 - Cybersecurity (SEC, Equifax)
 - Data quality / service quality
 - Indemnification
 - Liability allocation (cap?) / representations

BUILD IT IN HOUSE OR BUY IT FROM VENDORS? (CONT'D)

Confidentiality

- Notice process?
- Protecting proprietary investment strategies

Scraping and crawling - systematic extraction of data accessible on a web site.

- Is it legal?
- Would you want it on your website?
- Insider trading concerns (MOPE)?



Big Data Maintenance

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HOW TO ON-BOARD AND MAINTAIN BIG DATA

Data governance issue

- Cloud concerns
- Tracking/monitoring access: who / why / how
- Cross-border issues
- Machine learning

Trading compliance: Insider trading and MOPE concerns

- Risk that the vendor will access manager's system to download information and strategies and monetize
- How to mitigate risk



Questions?

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